





REPORT

North Dartmouth
Outreach Resource
Centre Society

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E-mail: President_NDORC@hotmail.com

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OUR MISSION & VISION STATEMENTS

Our Mission

The mission of the Dartmouth Outreach Resource Centre is to assist struggling persons and families in our community achieve self-empowerment and self-sufficiency.

Our Vision

The staff and volunteers of the North Dartmouth Outreach Resource Centre will strive to be compassionate, understanding, and generous in our efforts to provide the highest level of service and support to our clients, within the resources available to the Society.

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THE YEAR IN NUMBERS

Average week in 2023



Households served



145 adults 70 children

Average week in 2022



Households served



104 adults 31 children

Busiest Day - Aug 23



Households served 9 new households



204 adults 111 children

Quietest Day - Jan 4



Households served 3 new households



80 adults 26 children



244 new households added in 2023 105 new households added in 2022



156 Christmas hampers and gift bags were given out



We spent \$40,263 on food and supplies in 2022 We spent \$32,377 on food and supplies in 2022



We had 29 volunteers

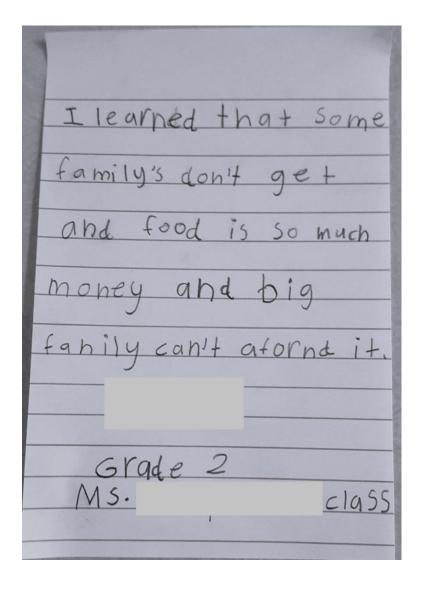
MEETING AGENDA

Agenda Annual General Meeting (Hybrid) Wednesday, March 27, 2024

11:00 AM

- 1. Welcome and opening remarks Sam Schwartz
- 2. Devotional
- Approval of the Agenda
- 4. Approval of the Minutes of the last Annual General Meeting (March 07, 2023)
- 5. Business Arising / Old Business
- 6. Reports:
 - a. Approval of the Financial Report Lynn Loder
 - b. Approval of the Budget Lynn Loder
 - c. Outreach Coordinator Betty Kemp
 - d. President Sam Schwartz
 - e. Christmas Hamper Sam Schwartz
- 7. Election of Members, Officers, and Directors
- 8. Appointment of Auditor
- 9. Other Business
- 10. Next Annual General Meeting
- 11. Motion to Adjourn

Note: Meeting will be held in-person at Stairs Memorial United Church sanctuary. Live streaming via zoom will be provided for those who need alternate method of attendance.



This journal entry of a Grade 2 newcomer after a visiting a food bank, gives us a clear raison d'être for our food bank.

MINUTES OF 2023 AGM

North Dartmouth Outreach Resource Centre Annual General Meeting Tuesday, March 7, 2023 In Person and Via Zoom

Welcome and opening remarks: by President, Sam Schwartz

Sam welcomed the groups both on-line and in person and thanked them for attending. Thanked Trevor Kolesar for providing the tech support. Thanked Shirley Hazen for her input in preparing the Annual Report. A minute of silence was observed in memory of Gordon MacAskill. Sam spoke of the assistance he received from Gordon and the fact that his family remarked that the foodbank was always of great interest to Gordon up to his last days.

- 1.0 Devotional Gordon McKeen
- 2.0 Approval of Agenda;

Motion #1 to approve agenda

Moved by Brigit Hurst 2nd, Rob Langan Carried

3.0 Approval of Minutes from the last AGM March 7, 2022

Motion #2 Moved by Gerry Irwin 2nd by Betty MacNeil Carried

4.0 Business arising/old business See Operations Report attached

5.0 Reports:

6.1 Financials Presented by Lynn Loder

Motion #3 to approve the financial statement.

moved by Lynn Loder 2nd by Betty MacNeil Carried

6.2 Budget for 2023

Motion #4 to approve budget for 2023

Moved by Lynn Lodger 2nd Sandra Jamieson Carried

6.3Outreach Co-ordinator report- Betty Kemp – Attached

6.4 President's Report - Attached

6.5 Christmas Hamper Summary – Sam Schwartz – Attached

Motion #5 To accept all reports

Moved by Rob Langan 2nd by Betty MacNeil Carried

7.0 Election of Members, Officers and Directors:
The following officers will continue for the next year:

Sam Schwartz, President; Lynn Loder Treasurer, Betty Kemp, Secretary. The vice-president's role will be filled by Gordon McKeen

Carl Day stepped down as a director after serving in that post for more than 25 years. NDORC appreciated his valuable

service to the foodbank.

Rob Langan was accepted as a director (Community).

Gerry Irwin asked his affiliation to be changed from Community to Grace United Church

Motion #6 moved to accept officers and directors

Moved by Gerry Irwin 2nd by Betty MacNeil

Carried

8.0 Appointment of Auditor:

Motion #7 to accept Sandra Jamieson as auditor

Moved by Gordon McKeen 2nd by Brigit Hurst

Carried

9.0 Other business - None

Date of next Annual General Meeting: Last week of February or early March in 2024

10.0 Motion to adjourn Moved by Rob Lagan



- (a) Attachments: Reports presented at meeting: (the Annual Report Contains all the reports)
- (b) Meeting was held in-person at Stairs Memorial United Church sanctuary. Face masks and social distancing was observed. Live streaming via zoom was provided for those who needed an alternative method of attendance,

FINANCIAL STATEMENTS

Income and Expense Statements for Year Ended December 31, 2023

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	rtmouth Outreach Resource Centre		ä				
Income an	d Expense statement		A -41		Developet		A = f - = 1
			Actual		Budget		Actual
Income			Dec-23		Dec-23		Dec-22
	Source	12	months	12	months	12	months
	HRM grant for renovations/cooler					\$	2,954
	Churches	\$	15,262	\$	15,000	\$	15,178
	FEED NS- gift cards					\$	8,355
	FEED NS	\$	18,500	\$	15,000	\$	20,000
*IN 181	FEED NS cooler great					\$	7,500
	FEED NS cooler grant Individual / Corporate / Community	¢	12,850	\$	11,000	\$	2,000 11,303
	Miscellaneous(interest)	\$ \$	1,434	\$	250	\$	245
	Gift card donations	\$	425	Ψ	200	\$	25
	Donations in kind (receipts)	\$	7,599	\$	2,500	\$	2,604
	Total Income	\$	56,070	\$	43,750	\$	70,164
Expense							
	Food and supplies	\$	40,263	\$	40,000	\$	32,377
	External office supplies	\$	1,064	\$	500	\$	464
	Pest Control	\$	1,158	\$	1,200	\$	88
	Conference & Training			\$	100		
	Christmas project	\$	1,054	\$	1,500	\$	1,503
	Delivery stipend	\$	3,800	\$	6,650	\$	850
	Miscellaneous	\$	30	\$	250	\$	256
	Transportation	\$	2,962	\$	6,000	\$	7,112
	Membership	\$	116	\$	120	\$	116
	Operating costs (heat,light,etc)	\$	4,000	\$	4,000	\$	3,600
	Liabiality Insurance	\$	1,942	\$	2,000	\$	1,925
	Personal care items	\$	1,686	\$	1,000	\$	812
	Renovations/cooler	\$	5,197	\$	5,000	\$	2,437
	Stairs Discretionary Fund	\$	430	\$	500	\$	325
	Donation to Stairs United	\$	500				
	Inventory change	\$	(207)				
	Gift cards	\$	8,000			\$	(1,332)
	Total Expense	\$	71,995	\$	68,820	\$	50,533
	Net Income/(Loss)	\$	(15,925)	\$	(25,070)	\$	19,631
	A CONTRACTOR OF THE CONTRACTOR AND A CON						

Balance Sheet as of December 31, 2023

North Dartmouth Outreach Resource Centre

Balance Sheet

Assets		Actual Dec		Actual Dec
A33613		2023		2022
RBC Chequing account	\$	9,672	\$	15,782
Investments - GIC's		34,338		44,360
Gift Cards		275		675
		44,285		60,817
Other Assets Inventory- purchased goods Freezers		3,107 2204		2,900 2204
Total Other Assets	-	5311		5104
TOTAL ASSETS	\$	49,596	\$	65,921
Liabilities				
Liability Accounts		Heal Rott		
Deferred contributions- giftcards	\$	275	\$	675
Equity-beginning Net Income Equity - ending	\$	65,246 -15,925 49321	\$	45,615 19,631 65246
TOTAL LIABILITIES AND EQUITY	\$	49,596	\$	65,921

Budget for 2024

North Dartmouth Outreach Resource Centre

Budget 2	2024	E	2024 Budget	2023 Actual	2023 Budget
Income			2 month	2 month	2 month
	Source				
	Churches FEED NS		16,000	15,262 18,500	15,000 15000
34	Individual / Corp / Community		13,000	12,850	11,000
	Miscellaneous Gift card donations		1500	1434 425	250
	Donations in kind (receipts)		8,000	7599	 2500
	Total Income	<u>\$</u>	38,500	\$ 56,070	\$ 43,750
Expense					
	Food and supplies	\$	40,000	\$ 40,263	\$ 40,000
	External office supplies		600	1064	500
	Pest Control		1200	1158	1200
	Conference & Training		100		100
	Christmas project		1500	1054	1500
	Delivery Stipend		2850	3800	6650
	Miscellaneous		250	30	250
	Transportation		1000	2962	6000
	Membership		120	116	120
	Operating costs (heat,lights,etc)		4000	4000	4000
	Liabiality Insurance		2000	1942	2000
	Stairs Discretionary Fund		500	430	500
	Donation to Stairs United			500	
	Personal care items		1700	1686	1000
	Renovations			5197	5000
	Inventory Change			-207	
	Gift cards			8000	
	Total Expense	\$	55,820	\$ 71,995	\$ 68,820
	Net Income/(Loss)	\$	(17,320)	\$ (15,925)	\$ (25,070)

AUDITOR'S REPORT

Auditors Report

I have reviewed the accompanying Balance Sheet and Statement of Income and Expenses of the North Dartmouth Outreach Resource Centre Society for the year ended December 31, 2023. These Documents were reviewed with reference to the Official bank statements and the Society's detailed records.

In my opinion, the accompanying statements present fairly the financial operations and recorded receipts and expenditures of the Society.

Date: March 13, 2024

Place: Dartmouth, NS

Signed

Occupation: Retired

REPORT FROM OUTREACH RESOURCE

Coordinator Report

North Dartmouth Outreach Resource Centre Located at 44 Hester Street, Dartmouth, NS March 7, 2023

Outreach Report

The role of Outreach Co-ordinator is basically filled by Kevin Little, of the Public Good Society. Kevin attends the Foodbank each Wednesday morning to talk to and give support to those in need. He has a vast knowledge of the types of support required by the clients; such as contacts for housing, job opportunities, medical support etc. He is a reliable resource and can be counted on to follow-up with both clients and resources.

We also reply on Nova Scotia Health. On December 6th we had Janelle Richer and Ryan Singh from NS Health make direct connection with folks from North Dartmouth to help understand the needs of the community from a healthcare perspective. They plan to follow up in the future.

Betty Kemp

Public Good Society of Dartmouth Report

<u>The Public Good Society of Dartmouth – Community Outreach Facilitator</u> Annual Report for 2023

For the 15th year I engaged clients who attended the NDORC (North Dartmouth Outreach Resource Centre) Food Bank. The context keeps changing; unemployment goes up and down, housing availability keeps decreasing, housing and food costs keep rising, community health challenges arise (COVID), the neighbourhood changes (see recent demographics as witnessed in a recent Dartmouth North service provider gathering). My practice remains: stand outside with clients till they can come inside, once inside move around the room, engage people, often familiar faces, introduce myself at announcement time, circulate more, make referrals and pass on information, sometimes arrange for coffee at a local Tim's, write down contact information for follow up...

My approach has been, continues to be, be open, be interested, be a listener, try to match the appropriate information to the need being expressed, follow up very quickly, stay in touch until the client has made it clear s/he/they are "fine for now", "I'll be in touch if I need more information". It is now obvious many new to Canada are arriving at places like foodbanks. This means, at times, talking with persons whose first language is not English, at other times talking with people who are not familiar with ISANS or NS Works, or other employment centres. I am learning every week. I took an

excellent all-day workshop at ISANS, on working with those new to Canada. One thing I picked up, trust is a huge issue, so remembering names, stories and being punctual and transparent are big pluses. I also now go to the North Grove after visiting with clients at the foodbank, they offer porridge and coffee, places to connect with clients from the area. Often I see others, like me, who have arrived from the NDORC on Wednesday at 9 am.

Every December I participate in the delivery of food hampers, efficiently organized by Sam. I enjoy this work, and I know many of the clients whom I meet with the hamper. I have worked with Betty and Sam now for many years, they are outstanding volunteers in every respect, I am grateful for their partnership. I am also thankful to the NDORC for providing me with the space and support to do the work I do. Thank you!

PRESIDENT'S REPORT

Operations Post Pandemic

The food bank operated without missing anytime during 2023. Operation during this time was possible due to our dedicated volunteers.

At 8:00am on Wednesdays we give out numbers to clients in the parking lot. They go to the sanctuary once they get the numbers. After the 8:30am announcements and prayer, clients go to the hall in batches of 20 at a time where they are seated before getting served.

After registration, clients pick up non-perishable food, vegetables, and fruit "grocery store" style. Once their pantry order is ready, the clients pickup their order and exit through the side door.















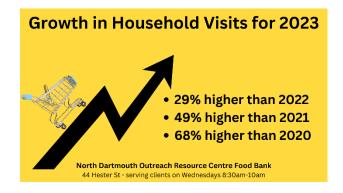
Pictures of some of our Tuesday and Wednesday volunteers

2023 Statistics

The infographics produced by our volunteer, Shirley Hazen, clearly shows the growth in client visits.







of New Household Clients Increasing



2023 - 244 new households 2022 - 105 new households 2021 - 63 new households 2020 - 103 new households

North Dartmouth Outreach Resource Centre Food Bank
44 Hester St. - Serving clients on Wednesdays 8:30am-10am

Client Numbers

In 2023, we had 4,082 household (client) visits which was an increase of 29% from 2022. This represented 7,250 adults and 3,543 children. The growth in the number of adults (39%) and children (122%) indicates that the household sizes have increased).

Other notable growth in 2023 was the number of new registrations. Many of the new registrations were newcomers with larger families.

The following monthly client visit chart was produced using our daily activity sheet records.

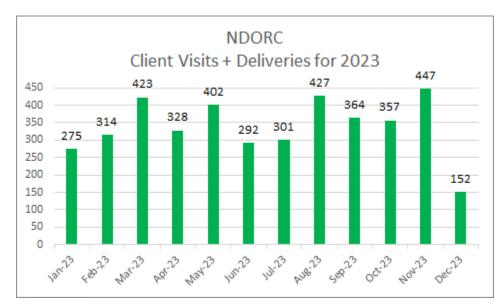


Chart #1: NDORC Monthly Client Visits for 2023 (including deliveries)

Note that December only includes 2 weeks of activities

The following heat map produced using Feed Nova Scotia Link2Feed data base shows geographic area served by NDORC in 2023.

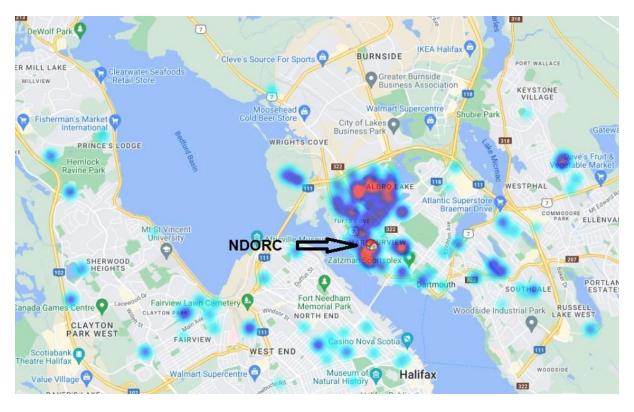


Chart #2: Heat Map for 2023

Food Supply

We send a weekly *Perishables and Frozen Food Request* to Feed Nova Scotia based on the status of our inventory and storage capacity. We get a weekly Feed Nova Scotia "invoice" on Mondays listing items that are being supplied to us on Tuesdays.

Our food purchases this year included vegetables (potatoes, carrots, and onions), coffee, tea, eggs, rice (bulk), toilet paper, 200 lb. of frozen protein, and canned non-perishable products. A large portion of our spending goes to our monthly purchase of canned products.

We asked clients if we were able to make purchases, what would they like. Based on their answers, we now distribute 4 laundry strips per household at the end of the month. The laundry strips are placed in an envelop for distribution. This is an efficient way to breakdown and distribute laundry detergent.









Picking up monthly non-perishables. If the order is too large for the van, Blair's trailer comes to the rescue



Laundry detergent strips

Thanks to Our Donors

We have been blessed with generous donors. We are grateful to Bluedrop whose charity softball tournament raised a sizeable amount for the Food Bank. We thank Ron Roache and his team for continued support with generous monetary donations and supply of books and jigsaw puzzles. Thanks to Barry Pierce who brings food supplies and provides monetary donations. Thanks to our supporting churches who support us with food items and with monetary donations. Some churches are now operating a food product of the month (such as cooking oil, peanut butter, breakfast cereal etc.) and we have found this helpful to support our basic offerings.



Paul Miller delivering donation from Port Wallis United Church



Doug Morash delivering donation from St. Andrew's Anglican Church



Gerry Irwin making one of his generous donations



Bluedrop donation to our food bank



Lynn Orton delivering donation from Holy Trinity Emmanuel Anglican Church



Example of Product of the month donation from Grace United Church

Deliveries

We continue to provide grocery deliveries to clients with mobility issues on a weekly basis. We increased our capacity from 6 to 16 clients with the help of Feed Nova Scotia's Delivery Stipend Program. We received \$7,500 this one-time funding from Feed Nova Scotia in August 2022. We have a balance of \$2,280 remaining for 2024. The stipend program will be reviewed once the budget is spent.

Our delivery service is posted in 211 and clients in need of food support delivery can call our food bank and leave a message. The messages are retrieved Monday evening and a delivery list is compiled. Our current capacity for delivery is 16 and we did not have occasion to exceed the limit in 2023.

Mike Mawhinney does deliveries on Tuesdays. Each client in our delivery list is called by phone on Tuesday morning to make sure they need a food package and make sure they will be home to receive the food package.

Transportation Program

Our taxi service to drive clients home after the food bank ended in April 2023 after reestablishing the van service. Over the 35-month period we provided the taxi service, we spent approximately \$17,000 in taxi chits. Chart #3 shows monthly taxi usage.

We re-established the van drive home program using the Public Good Society of Dartmouth van. Blair MacKinnon is our volunteer driver and Mark Hazen stands in for Blair. We have reduced our transportation cost substantially since van service. We provided about 780 rides home in 2023.

The van is a "stow & go" type where passenger seats fold down flush with the floor and can be used for transporting cargo. The van is great for picking groceries and we use it to pick up monthly non-perishable orders.

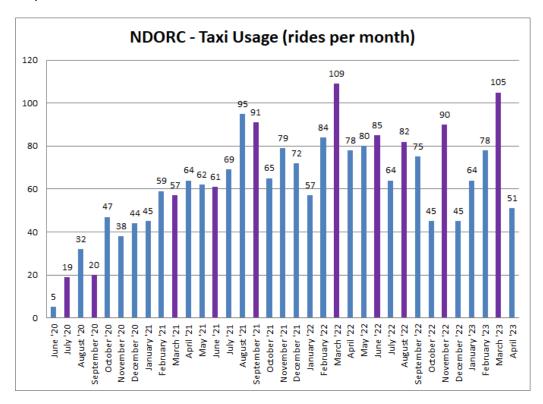


Chart #3: Taxi Usage by Clients (five-week months are in darker shade)





Van ready to drive clients home

Van loaded with monthly non-perishable order

Renovation Plans

Our volunteers are planning on "work party" to do some of the planned renovations. Our first goal is to remove the carpet in the area that is being used by the food bank and add shelves.

We now have a new efficient cooler replacing the old one which means we now have two coolers that are more efficient and reliable. We used HRM grant and Feed Nova Scotia Capacity grant to purchase the new unit.



Old Cooler



New Cooler

Food Safety Training

Our plans to put on this training workshop over the last two years was suspended due to the pandemic. Seven of our volunteers completed the Food Bank Canada's Safe Food Handling Workshop in March 2023. Thank you to Karen Casey from Feed Nova Scotia for leading the training.



Food Safety Training Workshop

Feed Nova Scotia AGM

I attended Feed Nova Scotia's AGM which was held on June 22 & June 23, 2023. I selected to attend concurrent session, *Ebb and Flow of Food Distribution*, where Feed Nova Scotia staff presented their approach to food distribution for members and the logistics of where their food comes from and how deliveries to members are made.

I toured the Feed Nova Scotia Warehouse at 67 Wright Ave., meeting the staff that run the warehouse and seeing the logistics behind their operation. I can now put faces to names in our weekly Perishables and Frozen Inquiry to Feed Nova Scotia.

I found the AGM a great opportunity to network with folks from other food banks in Nova Scotia and meet Feed Nova Scotia staff.

Communication and Social Media

Thanks to Shirley Hazen we have active Facebook page. Shirley posts pictures of volunteers, donors, and sneak peek of items available for Wednesday distribution. This is a great platform for not only our clients but to our donors and community at large.

We had three Newsletters, thanks Shirley for doing this. This great one pager that gives a snapshot on what is going on at our foodbank and what support we are looking for at any given time.

Our monthly client visits as recorded in our Daily Activity Sheets is translated into infographics which is shared with our supporting churches and via our Facebook page.

We have written articles in the *North Dartmouth Echo*, updating the community of our food bank operations. Thanks to Sylvia Anthony for providing space in this community newpaper.

Looking Forward to 2024

We will be renewing our membership with Feed Nova Scotia as we did in 2023.

We expect our client numbers to increase in 2024. Early indications from our January - February 2024 client numbers show a steep increase. Please see Chart #4. We will be working hard to see how we can best serve our clients during this challenging time.

The pandemic period changed all aspects of our operations; no longer are client numbers and food needs predictable, or supply chains stable for food purchases. We are seeing increasing number of clients who are newcomers with larger families and special dietary needs. We will need to explore how to increase our resources, financial and human to meet the new demand.

We need to move beyond operating on a tactical or week-to-week level to a strategic level to meet these challenges. This will require some tweaks to our structure and operations. We need to add additional capacity to food purchasing and think about improvement, including design for client food distribution within the footprint available in Stairs renovation plans. On a longer term, we will work towards adding the "social" element to clients on Wednesdays with serving coffee/tea and snacks.

Served in an Average Week (Jan-Feb) at NDORC Food Bank

	Households	Adults	Children
2024	80	145	86
2023	74	128	58
2022	57	88	22

Chart #4: Client numbers for Jan. & Feb. 2024

Acknowledgement

Lynda Sitland and the others who keep our personal care items stocked for us to distribute to our clients.

Shirley Hazen who helped produce our impressive communication platforms and help with the layout of the annual report.

Betty Kemp and Mark Hazen who ran the food bank smoothly during my absence.

I am grateful for the donors, suppliers and of course our dedicated volunteers.

I acknowledge the support of:

- Feed Nova Scotia for support with food supplies and Christmas hampers
- Stairs Memorial United Church for providing building for our operation.
- Grace United Church, St. Andrews Anglican Church and Holy Trinity Emmanuel Anglican Church for their support
- Port Wallis United Church for their support
- Organizations and individuals who support us financially, with food donations, and provide personal care items for distribution to our clients.
- Public Good Society of Dartmouth for providing Kevin Little's services his navigation services to the clients and making the community van available to us.
- Last, but by no means least, our loyal volunteers who freely give their time to help pack food on Tuesdays and distribute food on Wednesdays.

Respectfully submitted,

Sam Schwartz, President

Sam Schrat

CHRISTMAS HAMPER 2023

This year our foodbank was assigned 160 households for Christmas Hamper support by Feed Nova Scotia. We supported 156 households in the North Dartmouth area. Four of the assigned household had either moved out of our area or could not be reached for delivery. We made 119 deliveries and had 37 pickups. Most of the deliveries were done on Tuesday December 12th with the help of 12 volunteer driver teams. Each team delivered between 9 to 11 households.

With large number of pickups, we had many hampers that were not picked up on the designated time. We contacted all those who did not pick up or who could not be reached to receive delivery and made multiple attempts to arrange pickup or delivery. The last delivery was made on December 20th.

We also distributed gift cards to households with children, one card per each child. Feed Nova Scotia provided these gift cards.



Volunteers making personal gift bags



Peter Comeau and Scouts packing vegetables



Monday unloading and storing produce



Volunteers adding protein unique to each address





Volunteers picking up hampers for delivery

Loading hampers in vehicles

Our many praises to the team of volunteers for their professionalism, timely assistance, and exceptional organizational skills. We could not have done this without their help.

Thanks goes to the following volunteer groups:

- volunteers who made phone calls days before our delivery which helped with smooth delivery on Tuesday.
- volunteers who sorted the personal gift items (both donated and purchased) and packed "His", "Her's" and "For Two" gift bags for each household.
- Volunteers who came on Monday, December 11th to unload the hampers and store them for packing.
- Volunteers who setup the tables and hamper boxes on Monday.
- Peter Comeau and his scout team who packed the boxes with vegetables on Monday evening.
- Our Tuesday volunteers who packed the boxes with turkey/chicken/gift bags unique to each household.
- Our volunteer drivers who picked up and safely delivered the hampers to the clients.
- Special thanks to members of the Canadian Progress Club Halifax who help on Monday with packing and Tuesday with deliveries.

I would like to acknowledge our planning team: Betty Kemp, Mark Hazen, Cathy Spencer and Betty MacNeil whose input and guidance helped with the hamper delivery program during this pandemic year.

Respectfully submitted,

Sam Schwartz, President

OFFICERS AND DIRECTORS

Officers and Directors Effective March 27, 2024

Officers

Sam Schwartz President

Gordon McKeen Vice President (acting)

Betty Kemp Secretary Lynn Loder Treasurer

The Society shall appoint not less than 14 directors:

Six (6) from among those appointed by Stairs Memorial United Church,

Two (2) from among those appointed by Grace United Church,

- Two (2) from among those appointed by Holy Trinity Emmanuel Anglican Parish,

- Two (2) from among those appointed by St. Andrew's Anglican Parish, and,

Two (2) from among community members.

Directors

	Name	Affiliation
1.	Sam Schwartz	Stairs Memorial United Church
2.	Betty Kemp	Stairs Memorial United Church
3.	Gordon McKeen	Stairs Memorial United Church
4.	Brigit Hurst	Stairs Memorial United Church
5.	Helen Carpenter	Stairs Memorial United Church
6.	Sandra Jamieson	Stairs Memorial United Church
7.	Mark Hazen	Grace United Church
8.	Lynn Loder	Grace United Church
9.	Betty MacNeil	Grace United Church
10.	Gerry Irwin	Grace United Church
11.	Sylvia Anthony	Holy Trinity Emmanuel Anglican Parish
12.	Lynn Orton	Holy Trinity Emmanuel Anglican Parish
13.	Tom Clarke	St. Andrews Anglican Parish
14.	David Kaiser	St. Andrews Anglican Parish
15.	Vacant	Community
16.	Vacant	Community

Respectively submitted,

Nominating Committee:

Betty Kemp Gordon McKeen Sam Schwartz

NDORC MEMBERSHIP LIST AS OF: MAR. 27, 2024

•	y consists of members appointed as fo		tod Church	
	25, appointed by the congregation of S		tea Church,	
	5 appointed by the congregation of Gr		l Angliana Da	ui a la
	5 appointed by the congregation of Ho	•		risn,
	5 appointed by the congregation of St 5 appointed by the Society from the co		Parish, and,	
- Hot less than	3 appointed by the 30ciety from the co	offilliarity.		
Name	Affiliation	Phone	Expiry	Position
1 Berkshire, Donna	Stairs Memorial United		<u>'</u>	Member
2 Brogan, Beth	Stairs Memorial United			Member
3 Burke, Rev. Kym	Stairs Memorial United			Member
4 Burns, Susan	Stairs Memorial United			Member
5 Carpenter, Helen	Stairs Memorial United			Director
6 Carter, Ron	Stairs Memorial United			Member
7 Day, Carl	Stairs Memorial United			Member
8 Day, Leigh	Stairs Memorial United			Member
9 Fraser, Bruce	Stairs Memorial United			Member
10 Fraser, Francie	Stairs Memorial United			Member
11 Gauther, Cherry	Stairs Memorial United			Member
12 Gilroy, Annette	Stairs Memorial United			Member
13 Godfrey, Jack	Stairs Memorial United			Member
14 Godfrey, Shirley	Stairs Memorial United			Member
15 Hurst, Brigit	Stairs Memorial United			Director
16 Jamieson, Sandra	Stairs Memorial United			Director
17 Kemp, Betty	Stairs Memorial United			Secretary
18 Kolestar, Susan	Stairs Memorial United			Member
19 MacLean, Grant	Stairs Memorial United			Member
20 Manuel, Cheryl	Stairs Memorial United			Member
21 McKeen, Gordon	Stairs Memorial United			Vice President
22 Schwartz, Samue	Stairs Memorial United			President
23 Sitland, Lynda	Stairs Memorial United			Member
24 Spicer, Carol	Stairs Memorial United			Member
25 Stevens, Gail	Stairs Memorial United			Member
26 Stirling, Carolyn	Stairs Memorial United			Member
27 Thornton, Joanne	Stairs Memorial United			Member
28 Baker-Hayward, \	Vanda Grace United			Member
29 Dent, Ann	Grace United			Member
30 Forsyth, Susan	Grace United			Member
31 Fram, Rev. Stepho	en Grace United			Member
32 Hazen, Mark	Grace United			Director
33 Hazen, Shirley	Grace United			Member
34 Irwin, Gerry	Grace United			Director
35 Loder, Lynn	Grace United			Treasurer

	Name	Affiliation	Phone	Expiry	Position
36	MacKinnon, Blair	Grace United			Member
	MacKinnon, Lina	Grace United			Member
38	MacNeil, Betty	Grace United			Director
39	Spenser, Cathy	Grace United			Member
40	Anthony, Robert	Holy Trinity Emanuel Anglican			Member
41	Anthony, Sylvia	Holy Trinity Emanuel Anglican			Director
42	Lynn Orton	Holy Trinity Emanuel Anglican			Director
43	Marian Lucas-Jeffries	Holy Trinity Emanuel Anglican			Member
44	Clarke, Tom	St. Andrew's Anglican			Director
45	Kaiser, David	St. Andrew's Anglican			Director
46	Mason, Dawn	St. Andrew's Anglican			Member
47	Oickle, Bernice	St. Andrew's Anglican			Member
48	Doug Morash	St. Andrew's Anglican			Member
49	Mabena Comden	St. Andrew's Anglican			Member
50	Black, Rev. Charles	Community			Member
51	Black, Rob	Community			Member
52	Briers, David	Community			Member
53	Charlton, June	Community			Member
54	Cheryl Huestis	Community			Member
55	Chow, Jeanie	Community			Member
56	Christine Hatcher	Community			Member
57	Crosby, Bert	Community			Member
58	Hughes, Heather	Community			Member
59	Little, Rev. Kevin	Community			Member
	Lowe, Brian	Community			Member
	MacDonald, Shelley	Community			Member
62	MacKenzie, Ralph	Community			Member
	Mawhinney, Mike	Community			Member
	McLean, Bruce	Community			Member
	Newbery, Terry	Community			Member
	O'Hara, Glen	Community			Member
	Pottle, Charlie	Community			Member
	Richmond, Robert	Community			Member
	Smithson, Jim	Community			Member
	Snair, Heather	Community			Member
71					
72					